

### **Biddeford Saco Old Orchard Beach Transit Committee**

### **AGENDA**

September 23, 2025 3:00pm-4:00pm

### **Hybrid Meeting In-Person and Remote**

Saco Transportation Center
Join now via <u>Teams</u>
Meeting ID: 294 316 305 138 | Pass: pQ6RK3x8
Access By Phone: 1-312-667-7158

Phone ID: 936 868 04#

Agondo Itom	Dognancihility	Action or
Agenda Item	Responsibility	Information
1.) Call to Order	Chair	Action
2.) Roll Call / Ascertain Quorum	Chair	Action
3.) Public Comment	Chair	Information
<ul> <li>4.) Approval of Previous Minutes</li> <li>June 26, 2025</li> <li>Notes from August 21, 2025</li> </ul>	Chair	Action
5.) August Month End Financial Reports	Staff	Information
6.) Committee reports	Chair	Action
<ul><li>7.) Executive Director Report</li><li>System Performance</li><li>Project Updates</li></ul>	John Savage	Information
8.) Old Business	Chair	Information
<ul> <li>FY 23-24 Audit Management Letter Response</li> </ul>		
9.) New Business	Chair	Information
10.) Real Time Display for Saco Transportation Center	John Savage	Information
11.) Executive Session (Public will be asked to leave)		
12.) Adjournment	Chair	Action



## Biddeford Saco Old Orchard Beach Transit Committee Meeting Minutes June 26, 2025 3:00 PM

### **Hybrid – Saco Transportation Center and Virtual**

1. Call to Order – Chairman Kenny Blow called the meeting to Order at 3:03 PM.

### 2. Roll Call/ Ascertain Quorum -

Members present: Kenny Blow, John Bohenko, Tim Fleury, Michael Foster, and Doris Ortiz. Absent: Adi Iriqat, Jean Saunders, Phil Hatch, Maya Atlas. Quorum has been established. Staff present: John Savage, Rod Carpenter, Kim Kennedy, Anne Austin, Nelson Perez.

- **3. Public Comment** No public comment.
- 4. Approval of Previous Meeting Minutes, May 25, 2025 –

Motion by Doris Ortiz to approve the Transit Committee meeting minutes of May 25, 2025. Tim Fleury seconded the motion. No further discussion. Kenny Blow, John Bohenko, Tim Fleury, Michael Foster, and Doris Ortiz all voted in favor. Motion passed unanimously. Minutes approved.

- **5.** May 2025 Month End Financial Report—Finance Manager Kim Kennedy reviewed the financials.
  - **Revenue** Compared year over year, total fare revenue increased by 23.23%. This is a realized financial gain of \$63,703 in fare revenue.
  - Trolley season has started with contracts for contract stops of \$82,300. \$2,500 is for new Saco run.
  - Trolley advertising contracts \$37,555. \$4,200 is for the new Saco run.
  - So far, contract stop revenue has decreased \$11,800 (12.54%) from the previous year.
  - Also, advertising has decreased \$5,400 (12.57%) from the previous year.
  - Budgeted fare revenue projections are set at \$295K. Currently, that goal has been surpassed by 114.54% or an additional 42K. One month remaining in fiscal year.
  - **Grants** Compared year over year, FTA Grant funding has increased 15.8% or \$203,337. The components of this category include Urban funding, Urban mobility funding and FTA Operations Funding.
  - **Total MDOT**: Grant based operations funding had a significant decrease of 39.24% or \$377,444. We have received \$552,016 in additional support from MDOT, of which \$416,237 was expended in the SMART grant capital funding and \$135,779 has been utilized to fund the Micro Transit project.
  - **Expenses** When we remove Capital Project sections to provide an accurate snapshot, FY25 expense budget is \$4,280,915. Currently our YTD expenses are \$3,851,326. We have currently utilized 89% of our expense budget.
  - **Audits** BSOOB Transit FY23 and FY24 audits are complete.
  - NetSuite "Go Live" will be July 1, 2025. Working with Bill.com to integrate with NetSuite-currently in testing phase.
  - In "Go Live" status with RTA, the new maintenance software.



- **6.** Committee reports Finance Subcommittee did not meet.
- 7. Executive Director's Report Executive Director John Savage presented the report.
  - Ridership reviewed by month. Ridership has improved. May is the highest it has been in 4 years.
  - On Time Performance challenges with late performance due to construction in the area. Discussed early departures. This is being addressed with operators.
  - QuickRide KPIs were added. Passenger count is higher. Miles per Rider is lower.
  - Project updates
    - Micro Grid- No Update
    - Overhead Charging Stations at STC
      - Saco River Conservation Commission Approval
      - July 1- Site Walk 8:00am, Planning Board 6:00pm
    - Upcoming Bus Purchases
      - LoNo 3 Battery Electric Buses
      - NOFO LoNo 4/Bus & Bus Facilities- Hybrid Electric Buses
    - Micro-Transit
      - Ridership Continuing to Grow
      - Miles per rider are decreasing due to increased utilization
    - Financial Software
      - In final testing phase for July 1 "Go Live"
    - Previous Year Audits FY '23 & '24 completed waiting for final report.
    - Fuel system replacement (Heads)
      - Awarded Contract to Simard (\$260K 5307 funds)
    - Maintenance Tracking Software
      - Transitioning to RTA from Dossier
      - "Go Live" July 1, 2025
    - Cash Management
      - Negotiated increase rate for Sweeps
    - Summer Trolleys
      - Monitoring Ridership
      - Initial reports show a reduction, approx. 45%, for June. Rainy weather on the weekends is most likely a significant factor.
    - Recruiting/Staffing
      - 1 FT Driver pending Resignation (6/28)
      - 1 FT Driver Acquired CDL License- 1 Retest upcoming
      - 1 Offer Letter Pending Acceptance
      - Drivers- 12 FT / 12 PT / 7 Seasonal (2 LOA) OPEN- 2
      - Staff- 11 Hourly / 7 Salary
      - Mechanic still needed.

#### 8. Administrative Discussion Items – Capital and Software Operating Reserve Funds

Executive Director John Savage discussed with the Transit Committee the need to establish two reserve accounts for \$1,000.00. One is a Capital Reserve set that we can only make purchases out of that account for over \$5,000, because that is how we handle Capital purchases now. Second would be Software as a Service Operating account.

Motion by John Bohenko to authorize the reserve funds as outlined by the Executive Director.

Motion seconded by Doris Ortiz. Kenny Blow, John Bohenko, Michael Foster, Tim Fleury and
Doris Ortiz all in favor. Motion passed unanimously.



### 9. New Business – Title VI Plan Approval

Executive Director John Savage discussed with the Transit Committee the Title VI plan; copy included with the meeting packet. The Title VI Plan is a Federal requirement in which we are required to communicate how we notify the public of opportunities to give us public input, how we handle inclusion, and how we handle limited English proficiency. We established a relationship with a language line that customer service can access. The company is based in Maine and can provide translation services also.

Motion by Doris Ortiz to approve the Title VI Program for 2025-2028 as presented. Seconded by Michael Foster. Kenny Blow, John Bohenko, Michael Foster, Tim Fleury and Doris Ortiz all in favor. Motion passed unanimously.

**10. Adjournment** – Motion by John Bohenko to adjourn. Seconded by Doris Ortiz. All in favor. Meeting adjourned at 3:39pm.



### Memorandum

09/19/2025

To: BSOOB Transit Committee Members

From: Kim Kennedy, Finance Manager

Subject: Review of Financial Position as of August 31, 2025

### Month End Details July & August FY26

**Revenue**: Through Augst BSOOB has billed \$1,000,238, which encompasses the below:

A/R Aging Summary 🔄 View Detail

, –						
USTOMER	CURRENT	08/23/2025 - 09/21/2025 (30)	07/24/2025 - 08/22/2025 (60)	06/24/2025 - 07/23/2025 (90)	BEFORE 06/24/2025 (>90)	TOTAL
	Open Balance	Open Balance	Open Balance	Open Balance	Open Balance	Open Balance
12 City of Biddeford Maine	\$0.00	\$157,500.00	\$0.00	\$0.00	\$0.00	\$157,500.00
13 City of Saco Maine	\$0.00	\$315,000.00	\$0.00	\$0.00	\$0.00	\$315,000.00
14 Town of Old Orchard Beach Maine	\$0.00	\$315,000.00	\$0.00	\$0.00	\$0.00	\$315,000.00
17 University of New England	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$30,000.00
18 READY SEAFOOD	\$0.00	\$10,617.53	\$0.00	\$0.00	\$0.00	\$10,617.53
5 FTA	\$0.00	\$121,323.46	(\$170,918.00)	(\$772.00)	\$0.00	(\$50,366.54)
6 MEDOT	\$0.00	\$50,147.05	(\$17,136.68)	(\$60,502.53)	\$0.00	(\$27,492.16)
8 Dayton School Dept. c/o Biddeford School Dept	. \$0.00	\$650.00	\$0.00	(\$215.24)	\$0.00	\$434.76
Total	\$0.00	\$1,000,238.04	(\$188,054.68)	(\$61,489.77)	\$0.00	\$750,693.59

We are in the process of billing the FTA and MEDOT for August. The credits you see above for the FTA and MEDOT stem from funds received in July for June 2025 expenses.

Passenger fare revenue recognized a decrease from July to August of \$6,901.

Outside Organizations and Advertising revenue has increased from July to August in the amount of \$14,667, when you consider the waning of Trolley Advertising from July to August a decrease of \$3,500 is included. We have budgeted \$240,000 for passenger paid fares currently we are exceeding that amount by \$89,800.

**Grants and Local Match:** In July BSOOB billed out based upon expenses \$171,470, of which \$50,147 was for the Zoom and InterCity Route and Directed to the MEDOT, \$121,323, was for operational expenses and preventative maintenance expenses covered by the FTA.

**Expenses:** When we remove Capital project sections to provide an accurate snapshot. FY26 currently we are currently under budget \$104,000.

Additional Information: BSOOB has gone live with NetSuite, we have been able to input all of the July information, as well as most of the August. There are still some areas that are going to require further "adjustments" as well as information. I am in the process of importing our FY25 Trial balance, and Fixed Asset Types, we need to verify and ensure the Cost allocations are working properly. The reporting for the most part is "out of the box" customized reporting will

take several of months but will be reaching out to NetSuite to develop some robust reporting, upon completion they will be reviewed and added to the financial packet.

We have spoken to RHR Smith concerning where we are at concerning our FY23 & FY24 Single Audits, they are still waiting for the Committees Response to the management letter.



# BSOOB Transit Committee Meeting

September 25, 2025

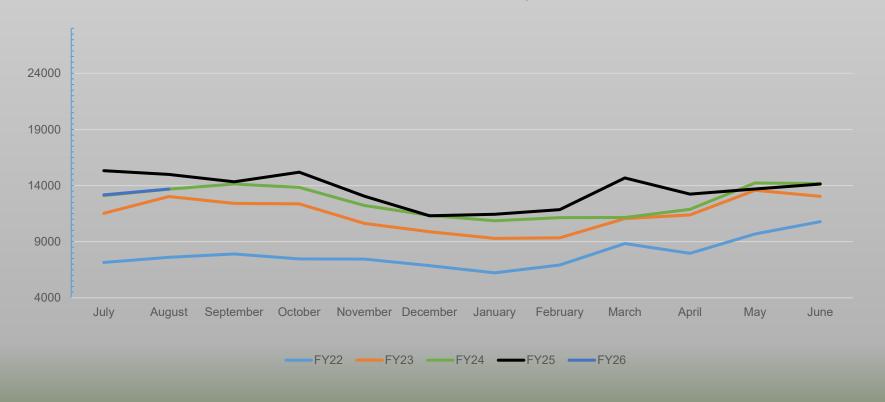
3:00PM Saco Transportation Center

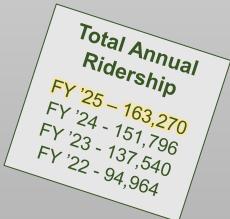






FY Fixed Route Ridership







### On Time Performance

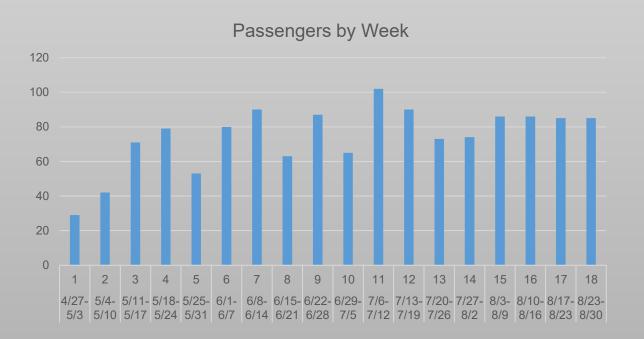


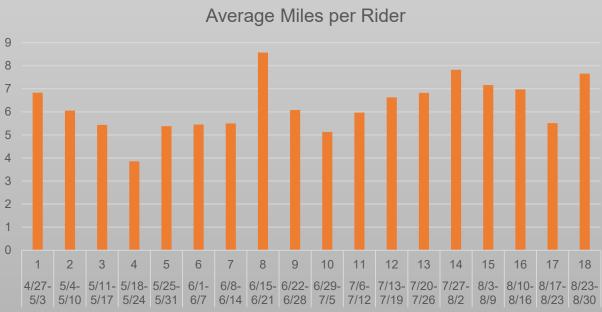




## QuickRide KPIs









# **Capital Projects**



- Overhead Charging Stations at STC
  - Received Planning Board Approval 8/19/26
  - Waiting for Final STC Lease Amendment (includes Equipment and Decommissioning)
  - Pending City of Saco easement for CMP to run the Utilities
  - Camber is working on Permitting and Letter of Credit Requirement
- Upcoming Bus Purchases
  - Two (2) LoNo 3 Battery Electric Buses
    - Signed a letter of Intent 9/15
    - Developing Order with Gillig Bus have quote before October Meeting
  - LoNo 4/Bus & Bus Facilities- Hybrid Electric Buses & Overhead Charging Cost Overruns
    - Waiting to hear results (Submitted applications 7/14/25)
  - MDOT Discretionary Grant Applications- Submitted 3 Projects for funding consideration-
    - LoNo3 Battery Electric Bus cost escalation
    - Overhead Charging cost escalation
    - MicroTransit Pilot Project Support



## Real Time Bus Signs



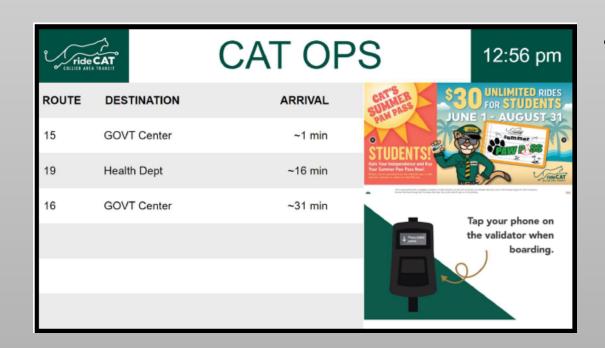
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Route	Destinat	ion		Departure
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93	Ennis Joslin	@ Cott		4 min
	S CHRISTI REGIONAL PORTATION AUTHORITY	361.883.2287 Customer Service Center, MonSat. 8am -5pm	FLEX 93 Call 833-RTA-FLEX	GoPass

- Displays up to the minute real-time schedule information
- Leverages our Real Time Data from Swiftly to show when our buses will be arriving
- Share alerts and detours









- Includes a Content Management System
  - Share System Updates
  - Community News
  - Regional Connection Information (York and Downeaster)
  - Advertising Opportunities



## Real Time Bus Signs

- Piloting a sign at the Saco Transportation Center- grant funded
- Sign is weatherproof and can be mounted outdoors.
- Exploring the possibility of mounting the sign at the OOB Chamber during Trolley Season







## **Operations Initiatives**



- Financial Software
  - NetSuite Implementation complete
  - July Finances are entirely in NetSuite
- Previous Year Audits FYI '23 & '24 Management Letter Received
  - Draft response for the Committee's Consideration
- Local Match
  - Received a breakdown of City of Saco expenses for the Transportation Center
  - Developing a justifiable ratio of those costs to support our claim of Gifts in Kind
- QuickRide Program Modifications
  - Developing a No Show and Cancellation Policy we have had a few chronic users and a policy would help as we address the problem
  - Increased demand- we are seeing an increase in requests from riders who are struggling to get rides from services they used to be able to rely on.
- On Time Performance Improvement
  - We have data from the last year that we have analyzed that by run and segment to understand how to better time each segment. We will be working this fall to make small updates to the schedules. With a goal of a significant decrease in early OTP.



# Personnel Updates



### Training

• Nine staff will be participated the Tri-State Transit Conference in Portland with sessions on micro-transit, workforce development, public private partnerships, creative ways to find local match, and more.

### Turn Over

- 1 FT Driver Resigned, 1 FT Driver going to PT
- Trahmel Milashouskas (Grants and Procurement Coordinator) resigned effective 10/30.

### Recruiting/Staffing

- A second driver successfully passed the CDL Licensing Test
- 1 FT Driver in Training
- Drivers- (as of 9/2) 8 FT / 9 PT (1 LOA, 1 Admin Leave)
- Staff- 11 Hourly / 6 Salary
- Looking for a Technician and an Operations Manager
- Reviewing finance department structure will post for additional staffing next week.





August 25, 2025

Biddeford Saco Old Orchard Beach Transit Committee 13 Pomerleau St. Biddeford, ME 04005

#### RESPONSE TO FY 2023-2024 MANAGEMENT LETTER

The Biddeford-Saco-Old Orchard Beach Transit Committee acknowledges receipt of the draft management letter from RHR Smith & Company, CPAs, dated June 23, 2025. We appreciate the thorough review and the valuable feedback provided to help us strengthen our internal controls and improve operational efficiencies.

We understand that a significant portion of these findings are related to a period of transition and the loss of institutional knowledge from prior management. As noted in the letter, our fiscal affairs are no longer handled as part of the City of Biddeford's pooled cash as of the end of fiscal year 2024. This change is a significant step toward improving our financial independence and control.

We are actively working to address each of the comments in the management letter and are confident that our new financial systems will resolve many of the issues raised. Below is an outline of our planned actions in response to the audit findings:

#### **General Ledger and Financial Software:**

We agree that our previous general ledger chart of accounts could be improved to better reflect proper activity and balances. We are pleased to report that on July 1, 2025, we went live with NetSuite as our new accounting software. Our new general ledger codes were designed to match the FTA's prescribed best practices. This software, in conjunction with the implementation of Bill.com for accounts payable management, will allow us to address the concerns regarding the lack of financial software utilization. We will use NetSuite to properly identify assets, liabilities, equity, revenue, and expenditure items. The new system will also allow us to integrate accounting functions for fixed assets, debt, and indirect accounting, eliminating the need for numerous spreadsheets.

### **Reconciliation and Fiscal Controls:**

With the new NetSuite system, we are implementing a process to ensure all general ledger accounts, including cash, receivables, and payables, are reconciled monthly. We understand that reconciliations are necessary to assure the accuracy of our financial reporting. The new system will provide better tools to perform these



reconciliations within 21 days of the month-end. Our new workflows for capital expenditures and federal projects will also help ensure a consistent flow of information to the finance office, directly addressing the finding that we lacked formal written procedures for tracking these expenses.

### **Operational Improvements:**

We will address the following operational findings:

- **Cash Receipts:** We are implementing new procedures to post all cash receipts daily, which will allow for better internal information and improve accuracy and comparative purposes.
- **Payroll:** We have transitioned to using Paychex for payroll and HR functions as part of our separation from the City of Biddeford. This change directly addresses the issues that led to over \$16,000 in IRS penalties and interest, which were a result of our fiscal agent not paying the income taxes for our and their employees. We will continue to review and modify our payroll policies and procedures as necessary to ensure full compliance.
- **Procurement:** We have implemented new workflow controls in our new software that will support compliance with our procurement policies, which are in compliance with all FTA guidelines. The new process will also help us address the finding that selected bid and contract documentation for a Federal project did not contain all the language required by federal regulations.
- **Cross-Training:** We recognize the importance of having a backup for the finance officer position. We are developing a cross-training plan for our office staff so that each person can perform vital day-to-day functions if necessary.

We thank RHR Smith & Company once again for your professional expertise and cooperation throughout this audit process. We are confident that by implementing these changes, we will see significant improvements in our financial reporting and operations.

Sincerely,

**Executive Director** 

Biddeford Saco Old Orchard Beach Transit

### Gift in Kind Contributions by City of Saco to BSOOB for 138 Main St, Saco Transportation Center

Total Building Size (sq ft)	5734	
BSOOB Leased (sq ft)	1686	
BSOOB Leased % of Building	29.4%	
Unleased Portion of the Building (sq ft)	4048	
BSOOB/Amtrak Trips/week	606	70
BSOOB/Amtrak Split	90%	10%
BSOOB Gift in Kind Benefit	63.3%	
Total Parking Lot Size (sq ft)	55,385	
BSOOB Leased (sq ft)	638	
BSOOB Leased % of Parking	1.2%	
Unleased Portion of Parking (sq ft)	54,747	
BSOOB Utilized/Unused Area (sq ft)	20,919	33,828
BSOOB Gift in Kind Benefit	37.8%	

#### 2024 Expenses

Category	Total	<b>BSOOB</b> Leas	ed Expenses	Gifts i	n Kind		Rei	maining	Notes
Utilities	\$ 33,915.00	29.4% \$	9,972.22	63.3%	\$ 21	,463.50	\$	2,479.28	
Interior									
Janitorial	\$ 5,100.00	0% \$	-	50.0%	\$ 4	,571.89	\$	528.11	City of Saco does not clean leased area
Maintenance and Painting	\$ 22,000.00	29.4% \$	6,468.78	63.3%	\$ 13	,922.96	\$	1,608.26	
Security	\$ 900.00	29.4% \$	264.63	63.3%	\$	569.58	\$	65.79	
Other	\$ 3,400.00	29.4% \$	999.72	63.3%	\$ 2	,151.73	\$	248.55	
Staffing	\$ 39,390.00	0% \$	-	50.0%	\$ 35	,311.15	\$	4,078.85	City of Saco does not clean leased area
HVAC Maintenance (replacement)	\$ 20,000.00	29.4% \$	5,880.71	63.3%	\$ 12	,657.23	\$	1,462.06	
Parking Lot	\$ 9,750.00	1.2% \$	112.31	37.8%	\$ 3	,682.59	\$	5,955.10	
Grounds Maintenance	\$ 10,750.00	0% \$	-	50.0%	\$ 9	,636.83	\$	1,113.17	
Totals	\$ 145,205.00	\$	23,698.38		\$ 103	,967.46	\$ 1	17,539.16	

		Days/week	Trips/day	Trips/week
Amtrak Trips per day	Everyday	7	10	70
			Total	70
Orange	M-S	6	8	48
	Sun	1	5	5
Black	M-S	6	9	54
	Sun	1	6	6
Blue	M-S	6	5	30
	Sun	1	4	4
White	M-S	6	6	36
	Sun	1	5	5
Silver	M-S	6	49	294
	sun	1	31	31
Green	Weekdays	5	9	45
	Sat	1	7	7
	Sun	1	6	6
Purple	Weekdays	5	7	35
			Total	606



About Us Schedule and Fares Deals & Discounts Stations Exp.

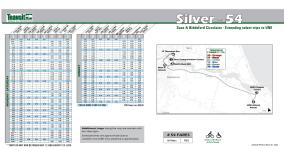
Train Number	680   690	682   692	684   694	686   696	688   698
DAYS OF OPERATION	M-F   Sa-Su				
Brunswick, ME	4:30 AM	6:30 AM	11:00 AM	12:55 PM	5:45 PM
Freeport, ME	4:43 AM	6:43 AM	11:13 AM	1:08 PM	5:58 PM
Portland, ME	5:18 AM	7:18 AM	11:48 AM	1:43 PM	6:33 PM
Old Orchard Beach, ME	-	7:33 AM	12:03 PM	1:58 PM	6:48 PM
Saco, ME	5:40 AM	7:40 AM	12:10 PM	2:05 PM	6:55 PM
Wells, ME	5:59 AM	7:59 AM	12:29 PM	2:24 PM	7:14 PM
Dover, NH	6:17 AM	8:17 AM	12:47 PM	2:42 PM	7:32 PM
Durham-UNH, NH	6:25 AM	8:25 AM	12:55 PM	2:50 PM	7:40 PM
Exeter, NH	6:39 AM	8:39 AM	1:09 PM	3:04 PM	7:54 PM
Haverhill, MA	7:00 AM	9:00 AM	1:30 PM	3:25 PM	8:15 PM
Woburn, MA	① 7:29 AM	① 9:29 AM	1:59 PM	① 3:54 PM	<b>⊙</b> 8:44 PM
Boston North Station, MA	7:50 AM	9:50 AM	2:20 PM	4:15 PM	9:05 PM

Train Number	681   691	683   693	685   695	687   697	689   699	Event Nite Train
DAYS OF OPERATION	M-F   Sa-Su	1689				
Boston North Station, MA	8:50 AM	11:50 AM	3:45 PM	5:20 PM	10:30 PM	11:25 PM
Woburn, MA	3 9:08 AM	3 12:08 PM	3 4:03 PM	3 5:38 PM	3 10:48 PM	11:43 PM
Haverhill, MA	9:38 AM	12:38 PM	4:33 PM	6:08 PM	11:18 PM	12:13 AM
Exeter, NH	9:59 AM	12:59 PM	4:54 PM	6:29 PM	11:39 PM	■ 12:34 AM
Durham-UNH, NH	10:12 AM	1:12 PM	5:07 PM	6:42 PM	11:52 PM	12:47 AM
Dover, NH	10:20 AM	1:20 PM	5:15 PM	6:50 PM	11:59 PM	12:55 AM
Wells, ME	10:38 AM	1:38 PM	5:33 PM	7:08 PM	12:18 AM	1:13 AM
Saco, ME	10:55 AM	1:55 PM	5:50 PM	7:25 PM	12:35 AM	1:30 AM
Old Orchard Beach, ME	11:01 AM	2:01 PM	5:56 PM	7:31 PM	12:41 AM	1:36 AM
Portland, ME	11:25 AM	2:25 PM	6:20 PM	7:55 PM	1:00 AM	1:55 AM
Freeport, ME	11:55 AM	2:55 PM	6:50 PM	8:25 PM	1:30 AM	● 2:25 AM
Brunswick, ME	12:10 PM	3:10 PM	7:05 PM	8:40 PM	1:45 AM	2:40 AM











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			7:03	7:07	7:13	- 3	28			7:33	-	7:44	7:58 7	155 210	0.11		0	/	co netation Costs				r		
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G. TRANSFER
CONNECT TO:
STORY
TO S

101	341
102	56
103	102
104	124
105	103
106	236
107	125
108	432
109	158
109A	9
	1686

Conference Room is Shared Space used occassionally by BSOOB

- Transportation square footage is approximately **5734 sq ft.** which is total.
- Square footage for BSOOB is as follows:

```
o Room#
  101 -
               341
                       sq. ft.
  102 -
               56
                        sq. ft.
  103 -
               102
                       sq. ft.
  104 -
               124
                       sq. ft.
  105 -
               103
                       sq. ft.
  106 -
               236
                       sq. ft.
  107 -
               125
                       sq. ft.
  108 -
               432
                       sq. ft.
  109 -
               158
                       sq. ft.
  109A
                       9
                                sq. ft.
  110 -
               594
                       sq ft. (Conf. Room)
```

Total square footage used by BSOOB: 2280 Square Feet

Parking Lot Calcualtion Total Lot Size (sq ft): 55,385 Leased Spaces (sq ft) 638 Total Unleased Space 54,747 BSOOB Indirect Benefit Bus Platform Area (sq ft) 3049 Active Loading Zone 997 Through Ways Used 16873 Total 20919















	Reported in 2019		2020 Update	2	021 Update	21	022 Update	2	023 Update	20	24 Update
			2020 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		one operate	1		158			орине
	SACO, ME Platform, Station, Parking		SACO, ME Platform Station, Parking	A 100 A	O, ME Platform, Station, Parking		SACO, ME atform, Station, Parking		SACO, ME atform, Station, Parking	SACO, I	ME Platform, Statio
Utilities				-							
Heat	\$ 6,000.0	0	\$ 5,600.00	\$	5,600.00	\$	5,800.00	\$	6,090.00	\$	6,600.00
Electric	\$ 12,000.0	0	\$ 11,600.00	\$	11,850.00	\$	12,525.00	\$	13,151.25	\$	17,525.00
Water	\$ 478.0	0	\$ 500.00	\$	760.00	\$	1,167.50	\$	1,225.88	\$	1,275.0
Sewer	\$ 478.0	0	\$ 500.00	\$	760.00	\$	1,167.50	\$	1,225.88	\$	1,250.0
Phone	\$ 240.0	0	\$ 240.00	\$	240.00	\$	240.00	\$	252.00	\$	265.0
Cable/WiFi	\$ 1,440.0	0	\$ 1,950.00	5	2,050.00	\$	2,324.00	\$	2,440.20	\$	2,645.0
Misc	\$ 2,800.0	0	\$ 3,972.00	\$	4,000.00	\$	4,000.00	\$	4,200.00	\$	4,355.0
Utilities Subtotal	\$ 23,436.0	0	\$ 24,362.00	\$	25,260.00	\$	27,224.00	\$	28,585.21	\$	33,915.0
xterior				-							
Parking Lot Maintenance	\$ 5,000.0	0	\$ 7,500.00	5	8,000.00	\$	9,000.00	5	9,450.00	5	9,750.00
Grounds Maintenance	\$ 24,000.0	$\rightarrow$	\$ 7,350.00		8,500.00	5	10.000.00	\$	10.500.00	5	10,750.0
Platform Maintenance	\$ 1,800.0		\$ 1,800.00		2,000.00	\$	2,500.00	5	2,625.00	\$	2,750.00
Exterior Subtotal	\$ 30,800.0		\$ 16,650.00		18,500.00	\$	21,500.00	5	22,575.00	\$	23,250.0
		-		-							
nterior	ć 2.772.0		\$ 3,000.00		2 400 00		* COT 00		4 005 05		
Janitorial Supplies	\$ 2,372.0				3,400.00	\$	4,605.00	\$	4,835.25	\$	5,100.0
Maintenance and painting	\$ 13,520.0	0	\$ 14,560.00		17,800.00	\$	20,000.00	\$	21,000.00	\$	22,000.0
Security	\$ -		\$ -	\$	900.00	\$	900.00	\$	945.00	\$	900.0
Other Interior Subtotal	\$ 2,230.0 \$ 18,122.0		\$ 2,230.00 \$ 19,790.00		2,230.00 24,330.00	\$ \$	3,054.00	5 5	3,206.70 29,986.95	\$	3,400.0
Staffing	-										
# Avg Hours Per Week		20	\$ 10.00	) \$	20.00	\$	30.00	5	30.00	\$	30.0
Cost Per Hour	\$ 16.4		\$ 19.80		21.50	\$	23.00	5	24.15	5	25.2
Paid Staff	\$ 17,097.6		\$ 10,296.00		22,360.00	5	35.880.00	5	37,674.00	\$	39,390.0
# Avg Hours Per Week		73	\$ 73.00		22,300.00	\$	33,000.00	\$	37,074.00	\$	39,390.0
Cost Per Hour	\$ 15.0		\$ 12.00			\$		\$		\$	
Volunteer Staff In-Kind	\$ 56,940.0		\$ 45,552.00			5		5		5	
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Staffing Hours	Various seniors		Various Seniors	N/A	i.	N/	'A	N,	'A	N/A	
Other: (please specify)		+		-							
Platform Lease	5 -		s -	5		5		5		Ś	
Platform Liability Ins	\$ -		\$ -	\$		5		\$		Ś	
Contracted Services	\$ -		\$ 1,900.00		1,900.00	\$	1,206.00	\$	1,266.30	\$	1,400.0
hvac upgrades due to age	\$ -		\$ -	\$	-,500.00	5	2,200.00	5	1,200.30	5	20,000.0
Building Lease	\$ -		\$ -	5		\$		5		5	20,000.0
Parking Lot Lease	\$ -		\$ -	S		5		5		5	
Total Other	\$ -	100	\$ 1,900.00	200	1,900.00	\$	1,206.00	\$	1,266.30	\$	21,400.0
	\$ -				-						,
Facility Costs Paid	\$ 72,358.0	0	\$ 62,702.00	\$	69,990.00	\$	78,489.00	\$	82,413.46	\$	109,965.0
Staffing Costs Paid	\$ 17,097.6		\$ 10,296.00		22,360.00	\$	35,880.00	5	37,674.00	\$	39,390.0
Total Paid	\$ 89,455.6		\$ 72,998.00		92,350.00		114,369.00	_	120,087.46	\$	149,355.00
Volunteer In Kind	\$ 56,940.0		\$ 45,552.00			\$		\$		\$	
Total Contribution	\$ 146,395.6	_	\$ 118,550.00	_	92,350.00	-	114,369.00	_	120,087.46	\$	149,355.00